# **Version Control & Date of Issue**

Version Reference	Owner/Author	Reviewer/Approver	Next Review Date
9.0	Compliance	Executive Committee	Q1 2020

#### 1.0 **Purpose**

The following Statement is prepared by the Compliance Department of Sumitomo Mitsui Trust (UK) Ltd (SuMi Trust UK) in conjunction with Human Resources, as part of its regulatory requirement for proportionality Tier III (Remuneration Code) firms to prepare a Remuneration Policy Statement (RPS). The purpose of the RPS is to ensure the Firm's remuneration policies, practices and procedures are clear and documented.

# 2.0 Statement/Provisions

	Firm Specific Info	ormation				
A.i	Please find below a	ll of the firms with	nin level three that a	re caught	by the Code.	
	Firm Name	FRN	Business Type	No. of Code Staff	Proportionality	Individual Guidance Received?
					Level	
	Sumitomo Mitsui Trust (UK) Limited	149699	Custody Service	10	3	No
a)	Please find below the Bonus scheme 1: S The SMTUK Discrete Code Staff are eligibonuses with no deapproach and annote SMTUK's bonus company net profit comparison to revi	MTUK Discretion ionary Bonus Sible for the curreferred or stock all bonus pool be pool consists of that is attribute	nary Bonus Schen cheme is available ent year. The sche element which ha by SMTB (the share f 1.) Management ( table to the sole sh	ne. e to all en eme awal as been a eholder). Contribu	rds PAYE 100% agreed both in o The amount all tion to the grou	cash verall ocated p i.e.

Please find below any additional incentive scheme open to employees further than the Discretionary Bonus scheme. a) SMTUK does not provide an additional incentive scheme supplementing the Discretionary Bonus scheme to its employees. C.i Please find below the criteria SMTUK have used to determine which of the staff members are 'Remuneration Code Staff'. The list of code staff at SMTUK includes all holders of Significant Influence Functions and staff engaged in control functions. No 'risk-takers' are included as the Firm does not carry out proprietary dealing or the provision of investment & advisory services. SMTUK does not have any employees that are remunerated based on marketing success, as the Asset Acquisition Team are managed from a separate group entity. As all new clients need sign-off independently within SMTUK it is considered that there are no roles that fall within the remuneration code therefore, it is felt the SIF and staff engaged in control functions most accurately represent the pool of staff to be included in the code list. C.ii List of all Remuneration Code Staff using the Code Staff list supplied on our website Keith Robert Evans KRE01005 Active Nobuo Murakami NXM01986 Active Hiroshi Nagasaki HXN01176 Active Hiroki Ogawa HXO01190 Active Paul Andrew Reed PAR01214 Active Hiromitsu Tanaka HXT01311 Inactive Kazuteru Wakao KXW01633 Active Riro Sato RXS03212 Active Richard Willcocks RXW01913 Active David Hunt DXH02251 Inactive. 10 C.iii The number of Remuneration Code Staff have been identified in total for this performance year? This includes any employee/s who have been Mr David Remuneration Code staff for any part of the year. Hunt resigned as CF10A in June 2018. Mr Richard Willcocks replaced Mr **David Hunt** as SMTUK's

CF10A and approval from the FCA was attained in September 2018. Mr Hiromitsu Tanaka resigned as SMTUK's CF2 in April **2018 and was** replaced by Mr Riro Sato as CF2 in **February** 2018. Please find below, the number of Remuneration Code Staff that are likely to c.iv rely on the guidance set out in SYSC 19A.3.34G (and further developed in General Guidance on proportionality)? Based on the above criteria the Firm has ascertained that no members of staff are likely to rely on the guidance set out in the above guidance, as the variable remuneration is no more than 33% of total remuneration and no employee of the Firm receives total remuneration over £500,000. C.v Briefly describe the measures you have taken to ensure that all Remuneration Code Staff understand the implications of this status in relation to the requirements of the Code. The general implications have been made clear to Board members during Compliance's briefings at Board meetings. All code staff either attend full Board meetings or receive reports of proceedings at those meetings. As no staff member is known to have breached the remuneration threshold conditions, no specific guidance has been provided in relation to the strictures of 19A.3.34G (and further developed in General Guidance on proportionality). 1. Principle 1 – Risk management and risk tolerance Please refer to SYSC 19A.3.7R 1.1 Briefly describe how you ensure that your firm's remuneration practices promote sound and effective risk management and do not encourage risk-taking that exceeds the firm's levels of tolerated risk. SMTUK does not: Deal on its own account; Take proprietary positions; Provide financial advice; Provide banking services; OR

Carry out any other risk-taking activity.

SMTUK's ICAAP states that the highest level of risk within the organisation is believed to be its exposure to operational risk. For that reason there is an operational risk department that has oversight and promotes policies and procedures around custody operations. Code Staff are not therefore involved in taking risks outside of the Firm's appetite. They actively work to reduce risk. Staff contracts do not stipulate that any specific bonus or incentive will be provided outside of the normal staff bonus scheme. Any bonus is paid with relation to the Firm's management contribution – that is any profit after normal expenses, liquidity requirements, shareholder payments and ongoing fees are taken into account.

#### 2. Principle 2 – Supporting business strategy, objectives, values and long-term interests

Please refer to SYSC 19A.3.8R

2.1 Briefly describe how your firm ensures that its remuneration policies are in line with its business strategy, objectives, values and long-term interests.

By not allowing staff to take proprietary positions on the Firms behalf or sell risky or inappropriate business. The provision of custody hinges on the provision of a service that depends on what the underlying client's business does, therefore if the client decides to trade in certain markets, the firm will settle the trades for them. If they decide to make cash payments the firm will carry the payments out for them. Thus all the business the firm carries out is predicated on the actions of its underlying clients to which it has no input or influence. In addition there is a culture of risk reduction underpinning the whole firm's operation, known as 'Escalate to Educate and Prevent'. Under this policy, there is a dedicated risk manager and forum to whom all notifiable risk events fulfilling certain criteria need to be reported to and mitigating actions carried out in respect of the risk.

#### 3. Principle 3 – Avoiding conflicts of interest

Please refer to SYSC19A.3.9R

3.1 Briefly describe the measures already established to ensure your firm's remuneration policies avoid conflicts of interest.

As mentioned above it is hard to envisage how such conflicts of interest could occur as the core activity of the business is to safekeep assets for clients, to receive and transmit payment and settlement instructions, process related corporate actions and the like. Again, all of these actions are predicated on the actions of the client. No action is taken independently by SMTUK. Any proprietary action is to satisfy the smooth and efficient running of the business, and SMTUK's proprietary assets are not held alongside the client assets that it safekeeps.

#### 4. **Principle 4 – Governance**

Please refer to SYSC 19A.3.10R to SYSC 19A.3.13G and Part F of General Guidance on Proportionality, published on our website.

We have given guidance on the need to establish remuneration committees in General guidance on Proportionality, Part F. In summary we consider that it would be desirable for firms in proportionality level three and level four to establish a remuneration committee, and would normally expect larger firms within these levels to do so. But we accept that it may be appropriate for the governing body of the firm to act as the remuneration committee.

4.1 Does your firm have a Remuneration Committee (RemCo) established within the UK?

No (Exemption received from the FCA).

4.2 If your answer to question 4.1 is 'No' describe how remuneration governance arrangements operate within your firm.

SMTUK is categorised as a Significant IFPRU firm in accordance with CRR as it holds client monies above £2bn and assets above £28.7bn as of 31st December 2017. The Firm has however, been granted a waiver by the FCA to not have a Remuneration Committee due to size, nature and complexity of the business. The pool of variable remuneration is agreed by SMTH (firm shareholder), based on the management contribution (profit) the firm makes, and in line with other peer businesses in the UK. A pool is agreed for each level of the business (i.e. operational staff, supervisors, senior management and directors). That pool is then divided amongst the staff in each 'pool' based on their relative performance throughout the previous year, as evidenced by their appraisal and completed objectives and input from line managers.

4.3 How does your firm ensure that remuneration decisions take into account the implications for risk and risk management of the firm?

Preservation of the firm's capital and the low risk processing of client business is a key determinant in terms of remuneration decisions. Adherence to internal procedures and to regulatory requirements are included in the appraisal process which is one of the determinants of the discretionary bonus. Staff are not rewarded for decisions that place the firms reputation at risk with clients or regulators. The firm does not carry out proprietary trading, banking or provide advice, only providing safekeeping facilities.

4.4 How does your firm ensure that the long-term interests of shareholders, investors and other stakeholders are taken into account?

The sole shareholder of the business is Sumitomo Mitsui Trust Bank Limited (Japan), and as the remuneration is agreed in concert with them, the firm's belief is that the parent would not agree remuneration levels or bonuses that would intrinsically harm the business in the long term.

4.5	Does the Remco/equivalent governing body (Board) have the ability to apply discretion to adjust the bonus pool and individual payments including those paid out in individual incentive schemes?
	The Board does not have the ability to apply discretion to adjust the bonus pool and individual payments.
4.6	Has the RemCo/ equivalent governing body (Board) exercised that discretion since the Code came into force? If yes, please provide details.
	Not Applicable.

# **Principle 5 – Control functions** Please refer to SYSC 19A.3.14R to SYSC 19A.3.17G 5.1 With regard to employees engaged in control functions, briefly explain how you ensure that these employees are: independent from the business units that they oversee; have appropriate authority; and are remunerated adequately to be independent of the performance of the business areas they control. The control functions that are covered by the Remuneration Code include Compliance and CASS Oversight CF10A. The Compliance manager role specifically describes a role that is separate from the operational roles, and where the reasonable expectation is that the risk and compliance overview of the business is targeted to provide the least risk and most compliant business approach for the operational unit. The Compliance Manager is a senior manager of the business who reports ad-hoc directly to the Board, CEO or the Chief Operating Officer as appropriate, but also reports directly to those stakeholders on a quarterly basis at the required Board, Risk and Audit, and Compliance committees. However, the registered CF10 is the CEO. The CEO has oversight of the business, but it has been deemed that this does not conflict with his role as CF10 in his capacity to oversee the regulatory requirements of the Firm. The CASS Oversight CF10A function is performed by a senior manager of the business who also has direct reporting line to the Firm's CEO and the COO and chairs the CASS Committee. The Board is aware that setting the level of pay for the control functions needs to be of an adequate level so that the positions remain independent of the operational performance. It is also thought relevant that as the firm does not deal on its own account or provide any investment advice, the success of the operational business units depends on the smooth, compliant and risk free operation of controls for its clients, therefore there is an argument that there is an inverse correlation between risk and reward for these functions.

5.2 If applicable to your firm, describe how risk and compliance functions input into the setting of individual remuneration policies and individual remuneration awards across the firm. Please provide examples as appropriate.

The Risk and Compliance functions are not used as input functions in the setting of individual remuneration.

6.	Principle 6 – Remuneration and capital  Please refer to SYSC 19A.3.18R and SYSC 19A.3.19G
6.1	How do you ensure that your firm's total variable remuneration does not limit its ability to strengthen its capital base?
	The firm pays remuneration, both fixed and variable out of the current years income, leaving a capital base comprised of funds from the shareholder, and retained earnings, intact.

## Principle 7 – Exceptional government intervention

This section is unlikely to apply

#### 8. Principle 8 – Profit-based measurement and risk adjustment Please refer to SYSC 19A,3,22R to SYSC19A,3,28G

### **Bonus schemes that reward Remuneration Code Staff**

Firms will need to be able to demonstrate that they have considered the impact of future risks and uncertainties on their bonus pools, and ensure that these are taken into account when determining future bonus pools. This will be reviewed as part of our ongoing supervisory programmes.

Level four firms that are limited licence or limited activity firms will be able to take into account the specific features of their types of activities when applying this principle. See General guidance on Proportionality, Part D

## Please complete separately for <u>each</u> bonus scheme that rewards Remuneration Code Staff, as listed in section Bi, if differentiation between schemes is required.

	Scheme name	SMTUK Discretionary Bonus Scheme
8.1	Provide a high-level summar	ry of how you determine the overall bonus pool amount.
	With respect to: the profits of the business in the preceding year, bonuses paid by companies within SMTUK's peer group and with the authorisation of the parent company.	
8.2	Set out what metrics you us	e to:

- determine the bonus pool, including whether you use a pre-agreed numerical formula;
- ensure that it is linked to profits (rather than revenues); and
- how it is linked to other indicators of performance.

The bonus pool is derived as a pre-agreed (at the time of the budget) percentage of the management contribution (profit) of the firm.

The bonuses paid are not contractual and are at the ultimate discretion of senior management.

Allocation of actual bonus amounts to individuals is based on the following components.

- -Grading (in line with job title)
- -Personal performance (based appraisal analysis and managerial review of the previous years work and accuracy)
- -Senior management discretion (special recognition determined independently or at the advice from line management).
- 8.3 Set out the key financial performance measures that are used to determine the total payout for the scheme. E.g. operating profit, return on risk weighted assets, economic capital

### Operating profit

8.4 Explain how often the financial performance measures set; who sets them and how often they are reviewed.

The measure is set in conjunction with the shareholder and is reviewed on an ad hoc basis.

8.5 How, and to what extent, do these performance measures take account of future earnings streams and future risks? Are any future earning streams recognised up-front?

No future earning streams are recognised up front. The granting of a bonus depends on past performance. There is no mechanism to take account of future earnings streams or risks, however the Company's approach to liquidity means that it holds more capital than it is reauired to.

Without any proprietary trading book, the largest risk to the firm going forward is seen to be operational risk, and because of that there is a dedicated risk management team comprising of team leaders who attempt to mitigate operational risk by reporting on pre-agreed criteria, and then mitigating issues going forward by putting in place amending procedures or controls. On a rolling basis the amount of money paid out in operational errors is not material based on the firm's turnover.

8.6 How does your bonus pool determination process take account of situations where the firm's performance is weak or loss-making? Explain who has the discretion to make the adjustments.

As the bonus pool is agreed in conjunction with the shareholder/parent, any weak or lossmaking performance would not necessarily require an adjustment in any performance bonus paid. The agreement to do this would be between the shareholder and senior management of the firm.

9.	Principle 9 – Pension policy Please refer to SYSC 19A.3.29R	
9.1	Do you have a policy for discretionary pension benefits (SYSC 19A.3.29R(1) and (2) impose restrictions on the payment of discretionary pension benefits)?	No
9.2	If your answer to question 9.1 is 'Yes', please outline your policy, including retention	n periods etc.
	Not Applicable.	

10.	Principle 10 – Personal investment strategies  Please refer to SYSC 19A.3.30R to SYSC 19A.3.32R
10.1	What arrangements do you have in place to ensure that your employees undertake not to use personal hedging strategies to undermine the risk alignment effects embedded in their remuneration arrangements?
	There are no arrangements in place, however bonuses are paid with the normal payroll in June and December of each year (PAYE) and therefore it is not felt relevant to implement anti-avoidance strategies.

11.	Principle 11 – Avoidance of the Remuneration Code  Please refer to SYSC 19A.3.32R
11.1	How do you ensure that variable remuneration is not paid through vehicles or methods that facilitate the avoidance of the Code?
	By paying bonuses in cash through PAYE, the appropriate NI and tax will be paid, and the payments are transparent.

#### 12. **Principle 12 – Remuneration Structures**

Remuneration Principle 12 consists of a series of rules, evidential provisions and quidance relating to remuneration structures. Please refer to SYSC 19A.3.33G to SYSC 19A.3.53G and General Guidance on Proportionality published on our website.

We normally consider that it will be appropriate for a firm in proportionality level three to disapply the following rules of the Remuneration Code:

Principle 12 - Remuneration Structures:

- SYSC 19A.3.47R Retained shares and other instruments;
- SYSC 19A.3.49R Deferral (However we encourage firms to consider using these deferral techniques on a firm-wide basis to ensure the alignment of their remuneration practices with effective risk management); and
- SYSC 19A.3.51R Performance Adjustment

Further, firms that are limited licence or limited activity firms will be able to take into account the specific features of their types of activities when applying the requirement of a multi-year framework (SYSC 19A.3.38R).

See General quidance on Proportionality, as referred to in the introduction to this template.

#### Performance assessment for individuals

12.1 Please set out a high-level description of your firm's approach to measuring the performance of individuals including both financial and non-financial metrics and explain how this assessment influences an individual's remuneration.

Staff are measured against pre-agreed targets and criteria for the year. Pay increments are based on the level of the Retail Prices Index and bonuses are mainly agreed on a mix of profit the firm makes and the individuals performance over the year.

### **Guaranteed variable remuneration**

### Please refer to SYSC 19A.3.40R to SYSC 19A.3.43G

12.2	How many new Remuneration Code staff have you hired in the last performance year?	1 (Mr Ogawa)
12.3	Of the new Remuneration Code staff hired in the last performance year, how many were offered guaranteed bonuses?	N/A
12.4	Of the offers made, how many were compliant with SYSC 19A.3.40R(3)?	N/A
12.5	If any awards were no-compliant, please explain why.	

12.6	What is your firm's policy on buying out deferred bonuses for new joiners?		
	To be handled on a case by case basis.		
12.7	Have you offered retention awards to any Remuneration Code Staff employees in the last 12 months?	No	
12.8	If yes, briefly explain how many were offered and the context in which they were	offered.	
	Not Applicable.		
	o 4.1.2. Irmally consider that it will be appropriate for firms that are limited license or limited By this rule. See General guidance on Proportionality, Part D.	activity firms to	
	rmally consider that it will be appropriate for firms that are limited license or limited ly this rule. See General guidance on Proportionality, Part D.  What is your policy on the ratio between fixed and variable remuneration components.	activity firms to	
disappi	rmally consider that it will be appropriate for firms that are limited license or limited ly this rule. See General guidance on Proportionality, Part D.	activity firms to	
12.9	what is your policy on the ratio between fixed and variable remuneration components provide details including if there are any minimum or maximum ratios.	activity firms to	
12.9	what is your policy on the ratio between fixed and variable remuneration compon provide details including if there are any minimum or maximum ratios.  SMTUK are a Limited License firm so do not apply this rule.	activity firms to	

### 13. Disclosure

Prudential sourcebook for Banks, Building Societies and Investment Firms (BIPRU) requires Pillar 3 disclosers to be made. BIPRU 11.5.18R to 11.5.21G set out technical criteria relating to disclosures on remuneration. See also General Guidance on Proportionality (December 2010), published on our website.

13.1	Please briefly outline <b>when</b> you intend to disclose remuneration under BIPRU 11.
	During Q1 2019
13.2	Please briefly outline <b>how</b> you intend to make this disclosure.
	Published on the Company website

## 14. Other

14.1 If necessary, please provide further evidence of how your remuneration policies, procedures and practices are consistent with and promote sound and effective risk management?

SMTUK's remuneration policy is relative to the type of business that it undertakes as a custodian, offering safekeeping and administration services. There is no risk taking or commission based remuneration where variable remuneration is only based on retained profits of the company and individual's performance against non-profit making criteria.